



LEROY D. BACA, SHERIFF

**County of Los Angeles**  
**Sheriff's Department Headquarters**  
**4700 Ramona Boulevard**  
**Monterey Park, California 91754-2169**



August 13, 2012

Mr. William T Fujioka  
Chief Executive Officer  
713 Kenneth Hahn Hall of Administration  
Los Angeles, California 90012

Dear Mr. Fujioka:

**FISCAL YEAR 2012-13**  
**BUDGET RESTORATION**

It has come to my attention that the Los Angeles County Sheriff's Department (Department) has begun Fiscal Year (FY) 2012-13 with a budget deficit of \$44 million, as a result of the loss of \$22 million in one-time funding from the prior fiscal year and a \$22 million increase in unfunded employee benefits costs.

As you recall, I managed to curtail an unprecedented \$128 million over a 16-month period beginning in March 2010, of which \$96 million was achieved over the 12 months of FY 2010-11. Beginning October 1, 2011, State Public Safety Realignment has tempered this shortfall to some degree; however, my Department must still maintain several hundred deputy vacancies and continue the Cadre of Administrative Reserve Personnel (CARP) program, which saves approximately \$36 million annually in overtime.

As indicated in earlier correspondence to your office, the impact of this ongoing deficit can no longer be mitigated by operational efficiencies. As you are aware, employees of the Department have done a tremendous job since Spring 2010, in participating in the CARP program. However, this burden is wearing on staff and cannot continue indefinitely. As a result, restoration of funding is becoming more and more critical to maintain appropriate levels of service in the jails, patrol, and investigative operations.

*A Tradition of Service*

Mr. Fujioka


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While I realize that the state of the County's budget may be tenuous, I am hopeful that your office can fund \$44 million to my Department to avoid additional program curtailments and that you further consider restoration of \$36 million to allow me to end the CARP program.

Should you have any questions or concerns, please do not hesitate to contact me.

Sincerely,



LERROY D. BACA  
SHERIFF